

Transition Management

Bridging the performance gap.



Turn to Russell for the expertise you need.

RUSSELL INVESTMENTS. A RECOGNISED LEADER IN TRANSITION MANAGEMENT.

With Russell overseeing your event, your portfolio benefits from our 25+ years of experience and the knowledge we have gained managing thousands of transitions.

We originally developed our services to maximise the performance of Russell's multi-manager funds. Our owner-of-assets perspective means that our experience and interests are aligned with yours.

Russell is constantly ranked as one of the top providers in industry surveys, powerful evidence of our capabilities. Rated "Best in Class" in all four categories in the Plan Sponsor magazine 2008 Transition Management Survey, we have now received a total of 135 industry awards of the past four years.

A focus on investment performance

Transition management is investment management. That is why Russell Investments treats every transition event like an investment management assignment.

Any element of a portfolio in transition that is inadequately managed can lead to unexpected loss. Therefore, our goal is to maximise the value of your assets by reducing risk and controlling both explicit and implicit trading costs.

From the simplest to the most complex events, our investment management approach to transition management has consistently resulted in improved investment performance.

Unbiased and flexible, multi-venue trading for best execution

Your traditional investment managers don't execute all of their trades through one channel, and neither does Russell. We use a global, multi-venue trading platform that supports best execution, access to liquidity and local execution expertise. We have more than 2,000 ways to access securities markets worldwide and execute in over 65 countries.

Our in-house capabilities include specialist equity, fixed income, currency management and derivative teams. We carefully manage information flows to maintain confidentiality of your event, keeping price-sensitive information out of the wrong hands.

Russell is not tied by formal or informal arrangements to any single source of liquidity. As markets evolve we can, and do, change our trading practices so that your fund can capitalise on the dynamic environment.



Alignment of interests

Russell built our professional team, extensive trading platform and systems infrastructure for the sole purpose of serving institutional investors. We did not create them to support an existing brokerage, index fund business or to increase the profits of a proprietary trading book.

We transact on a pure agency basis, only representing one side of the trade: yours! Our ability to bring you the full breadth of market liquidity and innovative solutions is not constrained by other business considerations.

Complete transparency

We always contract as an investment manager and will treat you as a professional customer as defined by the FSA and MiFID. This will ensure you continue to receive regulatory protection in crucial areas such as Best Execution and Conflicts of Interest. You will also receive the highest level of fiduciary attention and disclosure throughout your transition that you have come to expect from your on-going investment managers.

By design, Russell's fees are fully transparent and disclosed up front. You never have to worry about any hidden or undisclosed sources of revenue that can detract from the value of your assets.

We also provide you with a reliable estimate of implementation shortfall before your transition. Our estimate, which is T Standard compliant, includes all costs. When your event is completed we use the T Standard to measure actual performance. Because Russell uses the T Standard, you can count on the integrity of our estimate and the actual results we report. The T Standard is just one in a suite of best practices which we follow when managing your transition.

Award-winning project management

Russell works hard to make every aspect of your transition a success through meticulous project management and close attention to your objectives. Project management is one of the areas where we consistently earn high marks from institutional clients. We were honoured to receive a high rating in the Operational Efficiency and Project Management categories in the Global Investor magazine's 2008 transition management survey.

ACCESS TO THE MOST ADVANCED SOLUTIONS

Russell is continuously researching new ways to more effectively transition your assets with one goal in mind: to maximise the performance of your fund by reducing risk and controlling costs.

Over 25 years, we have pioneered many important innovations in transition management, including the use of implementation shortfall, multi-venue trading, the T Standard, agency FX and agency Fixed Income. Our clients benefited from these advancements before they became industry standards.

THE T STANDARD



Transition performance should be reported using an industry-standard methodology.

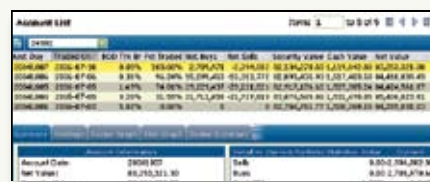
For this reason, Russell led the development of the T Standard, which is now widely used in the industry.

AGENCY FX IN ACTION



Research shows that currency transactions are an unexpected, but significant, source of undisclosed costs. Russell has been at the leading edge in developing agency FX capabilities to introduce choice and competition into currency trading.

MONITOR YOUR EVENT ONLINE



Russell WebTM™, our password-protected Web site, makes it possible for everyone involved in your transition to track the progress 24 hours a day.

Images are for illustrative purposes only.

For more information:

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Visit:
www.russell.com



From our focus on performance to our award-winning client service, you can trust your transition to Russell. For more information call Russell at +31 20 567 4055 or visit www.russell.com.

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Issue date: June 2008